

# **Ramsey County Manager's 2021 Recommended Supplemental Budget**

*(Presented to the Ramsey County Board for their consideration)*

**Ryan T. O'Connor  
Ramsey County Manager  
August 25, 2020**

# 2020-2021 - Transformative Change for a Changing Community

## Vision

A vibrant community where all are valued and thrive.

## Mission

A county of excellence working with you to enhance our quality of life.

## Goals



WELL-BEING



PROSPERITY



OPPORTUNITY



ACCOUNTABILITY

- Deeply rooted in our Vision, Mission and Goals.
- Advances collaboration and service delivery integration among Service Teams.
- Prioritizes our Residents-First approach in new, tangible and significant ways.
- Focuses on systems reform, racial equity and community engagement: brings our vision and words to life through action.

## Retain Priority of Transformative Change

- **Reflects vision, mission, goals and strategic priorities.**
- **Focused on people and service delivery** – both those served by Ramsey County and those who work for Ramsey County.
- **Focused on systems transformation** – particularly in building wellness and healthy communities that reduce justice system responses.
- **Focused on successfully implementing and managing change** – through resources and improved structures that ensure efforts that start as a vision become reality in an efficient, timely and professional manner.

# Retaining a Strategic Budget

Started two-phase process in November 2018 to reflect *One Ramsey County* in 2020-2021 Budget.

## Phase 1

### Countywide strategic prioritization

- Residents First initiatives.
- Innovation and capacity building within Service Teams.

## Phase 2

### Service Team operational budgeting

- Balance needs for growth, reform and change.
  - Seek efficiencies, improvements, and realignments within Service Teams and departments.
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- Retain approach while significantly adjusting for COVID-19 impacts in second year of two-year budget.

## Retain strategic direction approved in 2020



## Impact of COVID-19 in 2020

- Re-envisioned service delivery with little interruption.
- Underlying housing and homelessness issues heightened.
- Public Health, Financial Assistance, Workforce Solutions, Community & Economic Development in highest demand.
- Swift initiation of programs to distribute CARES funds.
- Followed Values: Keep residents and employees safe.
- Followed Values: No layoffs/furloughs. Keep staff serving through time of great community need.
- Followed Values: Elevated Racial Equity, Compliance.
- Looking to 2021: Continue following values.

## Budget Summary

### **Proposed general levy increase:**

**2021 approved: 4.5%**

**2021 proposed: 0.0%**

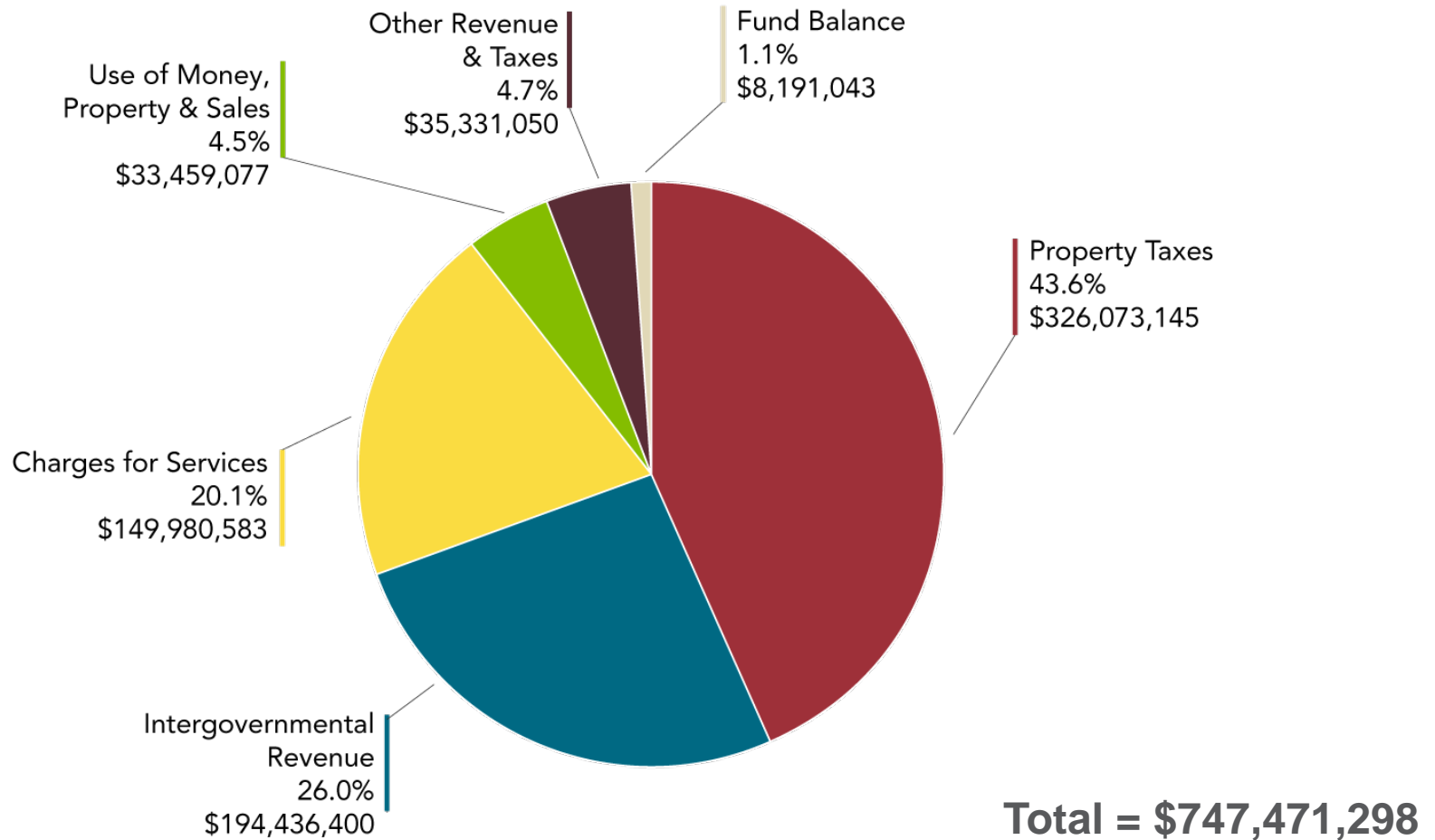
### **Overall budget increase:**

**2021 approved: 2.9%**

**2021 proposed: 0.8%**

- Total Ramsey County budget  
**2021 approved (initial):**  
\$763,123,318  
**2021 proposed (revised):**  
\$747,471,298
- Regional Rail levy set at the statutory maximum:  
**2021:** \$27,570,385 (0.6% decrease from approved budget)
- No Housing and Redevelopment Authority levy is requested.

# Where County Funds Come From: 2021



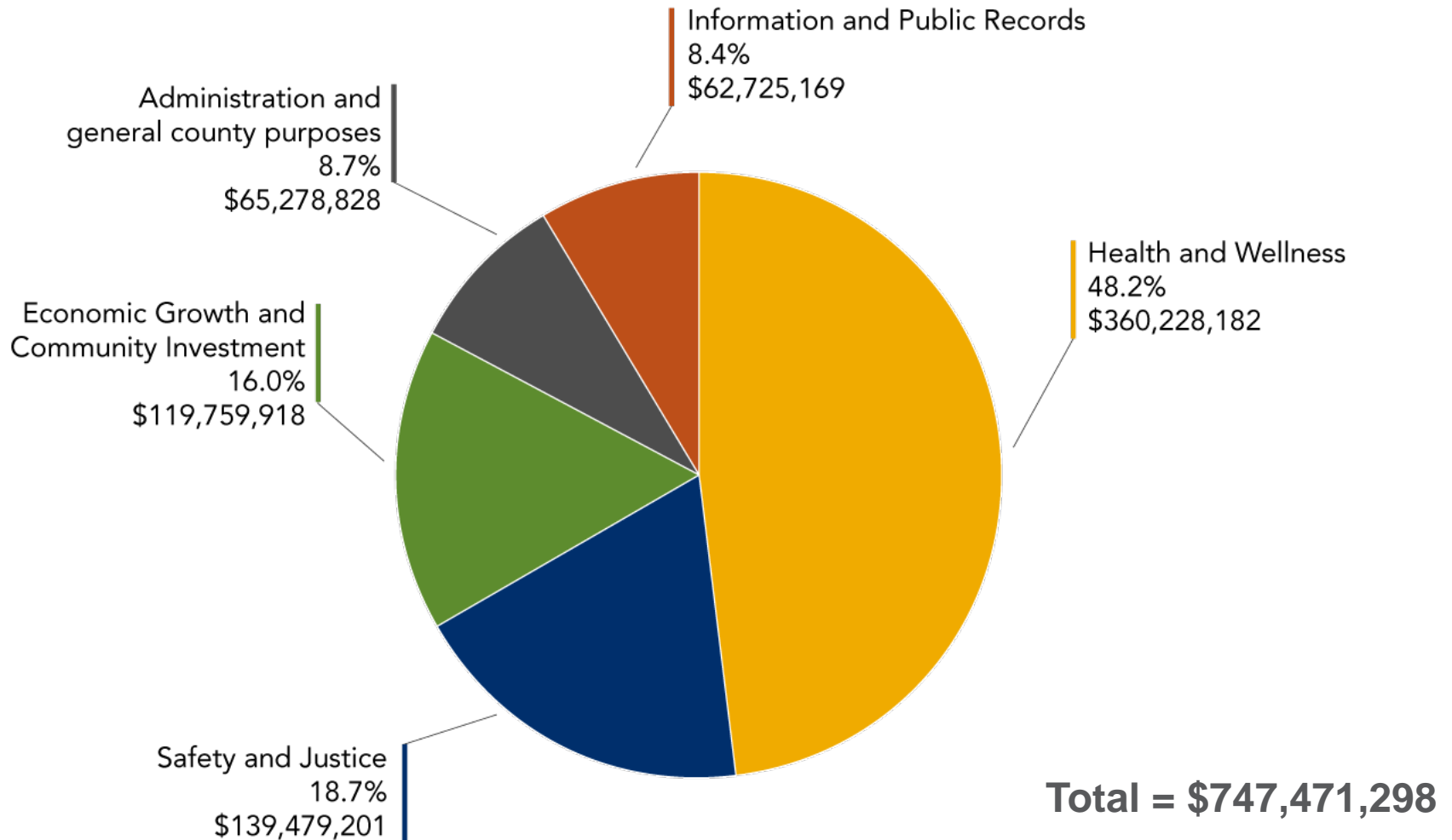
## Where County Funds Come From: 2021 Approved v. 2021 Proposed

	2021 Approved		2021 Proposed	
	Amount	%	Amount	%
Property taxes	\$342,394,851	44.9%	\$326,073,145	43.6%
Intergovernmental revenues	\$195,545,400	25.6%	\$194,436,400	26.0%
Charges for services	\$150,886,572	19.8%	\$149,980,583	20.1%
Use of money, property & sales	\$34,921,482	4.6%	\$33,459,077	4.5%
Other revenue & taxes	\$34,036,092	4.4%	\$35,331,050	4.7%
Fund balance	\$5,338,921	0.7%	\$8,191,043	1.1%
<b>Total</b>	<b>\$763,123,318</b>	<b>100.0%</b>	<b>\$747,471,298</b>	<b>100.0%</b>

## Where County Funds Come From: 2020 Approved v. 2021 Proposed

	2020 Approved		2021 Proposed	
	Amount	%	Amount	%
Property taxes	\$327,093,630	44.1%	<b>\$326,073,145</b>	<b>43.6%</b>
Intergovernmental revenues	\$194,611,271	26.2%	<b>\$194,436,400</b>	<b>26.0%</b>
Charges for services	\$144,353,826	19.5%	<b>\$149,980,583</b>	<b>20.1%</b>
Use of money, property & sales	\$34,794,565	4.7%	<b>\$33,459,077</b>	<b>4.5%</b>
Other revenue & taxes	\$34,751,409	4.7%	<b>\$35,331,050</b>	<b>4.7%</b>
Fund balance	\$6,102,720	0.8%	<b>\$8,191,043</b>	<b>1.1%</b>
<b>Total</b>	<b>\$741,707,421</b>	<b>100.0%</b>	<b>\$747,471,298</b>	<b>100.0%</b>

## Where County Funds Are Spent: 2021



## Where County Funds Are Spent: 2021 Approved v. 2021 Proposed

	2021 Approved		2021 Proposed	
	Amount	%	Amount	%
Health and Wellness	\$365,528,644	47.9%	\$360,228,182	48.2%
Safety and Justice	\$141,696,603	18.6%	\$139,479,201	18.7%
Economic Growth and Community Investment	\$120,445,482	15.8%	\$119,759,918	16.0%
Strategic and general county purposes	\$70,061,648	9.1%	\$65,278,828	8.7%
Information and Public Records	\$65,390,941	8.6%	\$62,725,169	8.4%
<b>Total</b>	<b>\$763,123,318</b>	<b>100.0%</b>	<b>\$747,471,298</b>	<b>100.0%</b>

## Where County Funds Are Spent: 2020 Approved v. 2021 Proposed

	2020 Approved		2021 Proposed	
	Amount	%	Amount	%
<b>Health and Wellness</b>	\$363,207,726	49.0%	<b>\$360,228,182</b>	<b>48.2%</b>
<b>Safety and Justice</b>	\$139,207,268	18.8%	<b>\$139,479,201</b>	<b>18.7%</b>
<b>Economic Growth and Community Investment</b>	\$120,412,279	16.2%	<b>\$119,759,918</b>	<b>16.0%</b>
<b>Strategic and general county purposes</b>	\$59,225,084	8.0%	<b>\$65,278,828</b>	<b>8.7%</b>
<b>Information and Public Records</b>	\$59,655,064	8.0%	<b>\$62,725,169</b>	<b>8.4%</b>
<b>Total</b>	<b>\$741,707,421</b>	<b>100.0%</b>	<b>\$747,471,298</b>	<b>100.0%</b>

# Summary of Changes Approved v. Proposed

- \$14.2 million from Service Teams and departments.
  - Hold unfilled positions open. Started this in March 2020.
    - No layoffs, furloughs or eliminating positions
  - Non-personnel adjustments.
    - Example: Public Works extending fleet depreciation.
- \$2.8 million one-time fund balance.
  - This is the rainy day that the organization planned for. Focused on innovation and organizational redesign that will result in continued sustainability.
- \$2 million in deferred technology investments.
- \$1 million in projected interest reductions.

## Anticipated Changes to Capital Budget

- 2021 CIP budget:
  - Addition of Affordable Investment Housing project for \$5.2M.
    - \$2.8M in bonding (shifting bonding from RCL – Maplewood renovation)
  - Removal of golf studies project for \$2.4M.
  - RCL – Maplewood renovation funding shifts to Library operating fund balance.
  - Potential wheelage (gas) tax revenue reduction due to COVID-19.
- 2020 CIP budget:
  - Addition of Affordable Investment Housing project for \$3.7M.
  - Removal of golf studies project of \$3.7M.
- Total Affordable Investment Housing project in 2020 and 2021 CIP budgets of \$8.9M.

## Final Thoughts

- The amended 2021 budget:
  - Demonstrates the importance of the strategic planning and organizational work since 2015. Allows the organization to adjust, reduce but not lose sight of its strategic direction.
  - Showcases the optimism, talent and commitment across the organization.
  - Demonstrates through the prioritization decisions that talent attraction, racial equity, community engagement, residents first and transforming systems are viewed as integral to the organization's ongoing success.
  - The continued focus on performance measures and open data is important to trust and accountability with the community.

## Important dates in the budget process

<b>Aug. 25</b>	County Manager presents proposed budget during the County Board meeting. Performance Measures, Real Estate Report and impact of Proposed Budget on property taxes also presented.
<b>Sept. 1-10</b>	Department budget hearings (Saint Paul City Hall – Ramsey County Courthouse).
<b>Sept. 10</b>	<b>Public Hearing #1</b> (10:30 a.m. at Saint Paul City Hall – Ramsey County Courthouse).
<b>Sept. 15</b>	County Board certifies 2021 maximum property tax levy.
<b>Sept. 28</b>	Joint Property Tax Advisory Committee sets overall property tax levy.
<b>Nov. 10-24</b>	Truth-in-Taxation notices of estimated taxes mailed.
<b>Nov. 30</b>	<b>Public Hearing #2</b> (6:30 p.m. TBD).
<b>Dec. 1</b>	Supplemental Budget Addenda.
<b>Dec. 15</b>	County Board approval of 2021 supplemental budget, property tax levy.

Visit [ramseycounty.us/chiefclerk](https://ramseycounty.us/chiefclerk) to sign up to testify at public hearings.



RAMSEY COUNTY

*A county of excellence working with  
you to enhance our quality of life.*

Questions/Discussion

**[ramseycounty.us/budget](https://ramseycounty.us/budget)**