Ramsey County
2011 Supplemental Budget

Julie Kleinschmidt, County Manager

July 27, 2010
2011 Supplemental Budget Presentation

What Will Be Covered:

Part 1 - Measuring Progress Toward Achieving County Board Goals

Part 2 - Recommended Adjustments To Approved 2011 Budget

Part 3 - 2011 Budget Overview
Year 2 of the County Biennium (2011)

• Board reviews department progress towards achieving County Board goals

• Board approves changes to the Adopted 2011 Budget
  – Minimal addenda recommended this year

• Public hearings on August 17 (9:00a.m., Board Chambers and November 29 (6:30p.m., Roseville Area High School Cafeteria)

• Board adopts a 2011 property tax levy
Part 1:
Measuring Progress Toward Achieving County Board Goals

- Hearings on department performance measures have been scheduled from July 30 – August 10
What is Performance Management?

"Performance management in the public sector is an ongoing, systematic approach to improving results through evidence-based decision making, continuous organizational learning, and a focus on accountability for performance. Performance management is integrated into all aspects of an organization’s management and policy-making processes, transforming an organization’s practices so it is focused on achieving improved results for the public".

- From the National Performance Management Advisory Commission
Continued Improvement in Progress Toward Achieving County Board Goals

- Alignment of department work with Board goals
- Using data to inform decision-makers about resource allocation
- Identifying areas we serve the community well and areas where we can improve
- Identifying the services with a measurable economic payoff
- Budget hearings provide opportunity to discuss our performance
Managing for Results

**Strategic Planning**
- Mission, Goals, and Objectives.
- Strategic directions.

**MANAGING FOR RESULTS**
A process to continually refocus resources on services that make the most difference.

**Report Results**
- Publish biennial accountability report

**Manage Work Processes**
- Operate programs
- Measure and evaluate efficiency and effectiveness

**Program & Activity**
- Set priorities
- Identify programs; develop goals, objectives and targets.
- Determine measures

**Budget for Results**
- Submit biennial budget request
- Allocate resources
Ramsey County has an active Performance Management System that includes:

- Mission Statement
- Values Statement
- 6 Board Goals
- 25 Critical Success Indicators
- 266 Department Performance Measures
Ramsey County Mission Statement

Ramsey County – Working With You to Enhance Our Quality of Life
Ramsey County Values Statement

Ramsey County is community centered and serves the citizens with integrity, honesty, respect, innovation and responsibility.
2010-2011 County Board Goals

- Be a leader in financial and operational management
- Promote multi-modal transit and transportation solutions that effectively serve our citizens
- Prevent crime and improve public safety
- Be a leader is responding to the changing demographics in Ramsey County
- Proactively deliver services that improve the quality of life for children and families and individuals with special needs
- Protect our natural resources and the quality of our environment
Critical Success Indicators

- All County resources are professionally and effectively managed (finances, capital assets, staff, technology)
- Business support services enable the effective and efficient delivery of high quality County services
- Information (for internal and external use) is accurate, available, and protected and makes use of technological advances
- Facilities are functional, safe, and accessible
- The public is able to access County information and services through a variety of means, including mail, telephone, and in person, and also transact business electronically
- Effective partnerships with public and private systems result in improved benefit to the community
- A variety of safe and effective transportation options benefit the community
- The response to criminal behavior is effective
- Prevention strategies are effective in reducing criminal behavior
- The County is prepared for emergencies and responds effectively
- Vulnerable children and adults are safe
- Over-representation of people of color in the criminal justice system is reduced
- Disparities in access and outcomes for diverse populations are reduced
- Services are culturally sensitive and responsive to diverse populations
- County services adapt to meet the needs of the aging population
- Staff reflect the demographics of the working age population of the County
- The basic needs (food, shelter, health care) of residents are met
- Residents with special needs are healthy and safe in the community
- Cultural and recreational services are accessible and available
- Partnerships increase the number of children who go to school ready to learn
- The Ramsey County Libraries continue to be accessible and serve all residents of the County
- Services that support environmental stewardship are provided for residents and property owners
- Natural resources are managed to sustain and enhance the environment
- Policies and practices reflect sound environmental principles
- The impact of waste on the environment is minimized
Part 2:
Recommended Adjustments to Approved 2011 Budget

- Minimal addenda proposed this year
- Addenda will be discussed on August 17
Recommended Adjustments To Approved 2011 Budget

- **Goal in Preparation of Supplemental Budget:**
  - Allow County to deliver programs and services the Board previously approved in the 2011 Budget
  - Provides mid-biennium adjustments due to state aid changes
  - Allow comprehensive 2012-2013 planning for cuts because of worsening economic conditions and State Budget shortfall

- **Adjustments to the budget:**
  - Allow departments to deal with changes made by the State Legislature
  - Address new needs in the County
  - Recognize increase in budget for County Program Aid
Recommended Adjustments To Approved 2011 Budget

- Provide funding to combat the invasion of the emerald ash borer ($107,035)
- Provide funding to repurpose the Biff Adams Ice Arena ($70,276)
- PERA rate increases ($190,092)
- Account for the $4 million buyback of $6 million reduction in County Program Aid that is currently set in state law, but not expected to be funded.
  - Recommended to fund OPEB liability
Part 3: 2011 Budget Overview

- Maximum levy certified on September 7
- 2011 Supplemental Budget and final tax levy set on December 14
2011 Budget Overview

• Total Budget (all spending) will increase modestly at 3.1%
• Property tax levy will increase at the lowest rate in ten years, needed to replace Governor’s unallotments and to fund essential and mandated services
• Requires difficult cost containment measures, service reductions, and fee increases. Real people are impacted. Goal is to have reductions that are necessary, but bearable, to achieve long-term sustainable services
• Funds bonding for:
  • Relocation of employees from West Building to Metro Square Building
  • Design work for Keller Golf Course
  • Normal CIP projects
• Includes FTE reductions but minimizes employee layoffs
• Includes limited, strategic use of reserves
• Preserves strong financial standing
2011 Budget Summary

• Measures progress toward achieving County Board goals
• Maintains program and service levels previously approved for 2011
• Includes spending and revenue adjustments resulting from Federal and State actions

<table>
<thead>
<tr>
<th>Description</th>
<th>Dollars</th>
<th>Percent</th>
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</thead>
<tbody>
<tr>
<td>Recommended spending increase</td>
<td>$17,732,862</td>
<td>3.1%</td>
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<tr>
<td>Proposed levy increase</td>
<td>$ 6,957,180</td>
<td>2.7%</td>
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</tbody>
</table>
# 2011 Budget Overview

## Where The County Dollar Comes From*

<table>
<thead>
<tr>
<th></th>
<th>2010 Approved</th>
<th></th>
<th>2011 Supplemental</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amount</td>
<td>%</td>
<td>Amount</td>
<td>%</td>
</tr>
<tr>
<td>Charges for Services/Fines</td>
<td>$ 108,118,659</td>
<td>18.9%</td>
<td>$ 112,292,916</td>
<td>19.0%</td>
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<tr>
<td>Intergovernmental Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Federal</td>
<td>82,658,194</td>
<td>14.4%</td>
<td>80,300,521</td>
<td>13.6%</td>
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<tr>
<td>State</td>
<td>57,588,036</td>
<td>10.1%</td>
<td>62,496,100</td>
<td>10.6%</td>
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<tr>
<td>State - Aids</td>
<td>12,424,077</td>
<td>2.2%</td>
<td>16,447,700</td>
<td>2.8%</td>
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<tr>
<td>Other</td>
<td>6,897,648</td>
<td>1.2%</td>
<td>7,207,078</td>
<td>1.2%</td>
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<tr>
<td>Total Intergovernmental Revenue</td>
<td>159,567,955</td>
<td>27.9%</td>
<td>166,451,399</td>
<td>28.2%</td>
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<tr>
<td>Use of Money, Property &amp; Sales</td>
<td>31,634,408</td>
<td>5.5%</td>
<td>32,106,022</td>
<td>5.4%</td>
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<tr>
<td>Other Revenue &amp; Taxes</td>
<td>12,267,162</td>
<td>2.1%</td>
<td>12,811,094</td>
<td>2.2%</td>
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<tr>
<td>Property Taxes</td>
<td>253,390,280</td>
<td>44.3%</td>
<td>260,347,460</td>
<td>44.2%</td>
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<tr>
<td>Fund Balance</td>
<td>7,298,312</td>
<td>1.3%</td>
<td>6,000,747</td>
<td>1.0%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$ 572,276,776</strong></td>
<td><strong>100.0%</strong></td>
<td><strong>$ 590,009,638</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

*2.7% Levy increase over 2010
*3.1% Total budget increase over 2010
2011 Budget Overview

Where The County Dollar Comes From

2011 Recommended Supplemental Budget Total $590,009,638

- Intergovernmental Revenue, $166,451,399, 28.2%
- Property Taxes, $260,347,460, 44.2%
- Use of Money, Property & Sales, $32,106,022, 5.4%
- Other Revenue & Taxes, $12,811,094, 2.2%
- Charges for Services/Fines, $112,292,916, 19.0%
- Fund Balance, $6,000,747, 1.0%
2011 Budget Overview

2011 Recommended Supplemental Budget

<table>
<thead>
<tr>
<th>Purpose</th>
<th>2010 Approved</th>
<th>2011 Supplemental</th>
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<tr>
<td></td>
<td>Amount</td>
<td>%</td>
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<tr>
<td>Administration &amp; Taxpayer Services</td>
<td>$57,332,642</td>
<td>10.0%</td>
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<tr>
<td>General County Purposes**</td>
<td>$46,212,008</td>
<td>8.1%</td>
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<td>Public Safety &amp; Justice</td>
<td>$159,525,981</td>
<td>27.9%</td>
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<tr>
<td>Transportation &amp; Recreation</td>
<td>$37,419,601</td>
<td>6.5%</td>
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<tr>
<td>Health &amp; Human Services</td>
<td>$271,786,544</td>
<td>47.5%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$572,276,776</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

** Includes Debt Service
2011 Budget Overview
Where The County Dollar Goes

2011 Recommended Supplemental Budget Total $590,009,638

Health & Human Services, $276,123,465, 46.8%
Public Safety & Justice, $163,411,219, 27.7%
Transportation & Recreation, $37,859,818, 6.4%
General County Purposes, $51,512,754, 8.7%
Administration & Taxpayer Services, $61,102,382, 10.4%
Important Dates

- July 30 – Aug 10  Department Budget Hearings
- Aug 17  RCRRA & HRA Budget Hearings
- Aug 17  Public Testimony  (9:00am, Board Chambers)
- Aug 17  Budget Addenda Considered
- Sept 7  Maximum Tax Levy Adopted
- Nov 10 – 24  Truth in Taxation Notices of Estimated Taxes
- Nov 29  Public Hearing/Open House  (6:30pm, Roseville Area High School Cafeteria)
- Dec 14  Final Approval of Budget & Levy
For more information, please use the following resources:

Website
http://www.co.ramsey.mn.us/ba/index.htm

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