## CR-05 - Goals and Outcomes

**Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

During fiscal year 2024, Ramsey County was able to wrap-up several multiyear projects. Some of those projects include the acquisition of four single-family homes that will be used as affordable rental housing. Three of these homes have been renovated and will be available as affordable transitional rental housing for very-low-to-low-income households.

There was a merging of our Single-family Rehabilitation and Manufactured Home Critical Repair programs to be under one provider. This has allowed a more efficient coordination of fund layering for those homes with the most critical needs. All the rehabilitated homes are naturally occurring affordable housing that may have been lost if not for the rehabilitation. Homeowners often do not have the funds available to make these costly repairs and are in danger of losing their affordable housing. By assisting low-income homeowners with maintaining their home, it helps retain, and sometimes increase, the home’s value. The home is often the family’s largest or only asset. By maintaining the home, these rehab projects help increase generational wealth.

Additionally, Ramsey County used funds to pilot a homelessness prevention program. The program was designed to rapidly assist families most vulnerable to being homeless or becoming homeless to stabilization their housing. The program helps connect these families with other programs such as WorkForce Solutions, access to daycare and basic educational needs that create better paying job opportunities.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Goal** | **Category** | **Source / Amount** | **Indicator** | **Unit of Measure** | **Expected – Strategic Plan** | **Actual – Strategic Plan** | **Percent Complete** | **Expected – Program Year** | **Actual – Program Year** | **Percent Complete** |
| Development of New Affordable Housing | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Rental units constructed | Household Housing Unit | 12 | 0 | 0.00% |  |  |  |
| Development of New Affordable Housing | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Rental units rehabilitated | Household Housing Unit | 12 | 0 | 0.00% |  |  |  |
| Development of New Affordable Housing | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Homeowner Housing Added | Household Housing Unit | 0 | 0 |  |  |  |  |
| Economic Development | Non-Housing Community Development | CDBG: $ | Jobs created/retained | Jobs | 40 | 0 | 0.00% |  |  |  |
| Economic Development | Non-Housing Community Development | CDBG: $ | Businesses assisted | Businesses Assisted | 20 | 0 | 0.00% |  |  |  |
| Housing Rehabilitation | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Rental units rehabilitated | Household Housing Unit | 0 | 0 |  | 8 | 0 | 0.00% |
| Housing Rehabilitation | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Homeowner Housing Rehabilitated | Household Housing Unit | 425 | 94 | 22.12% | 63 | 19 | 30.16% |
| Preservation of affordable rental housing | Affordable Housing Non-Homeless Special Needs | CDBG: $ | Rental units rehabilitated | Household Housing Unit | 150 | 0 | 0.00% |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 1200 | 0 | 0.00% |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit | Households Assisted | 0 | 0 |  |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Rental units constructed | Household Housing Unit | 0 | 0 |  |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Homeowner Housing Added | Household Housing Unit | 0 | 0 |  |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Homeowner Housing Rehabilitated | Household Housing Unit | 0 | 75 |  |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Housing for Homeless added | Household Housing Unit | 0 | 3 |  |  |  |  |
| Public Improvements | Non-Housing Community Development | CDBG: $ | Housing for People with HIV/AIDS added | Household Housing Unit | 0 | 0 |  |  |  |  |
| Public Services | Homeless Non-Housing Community Development | CDBG: $ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 3698 | 3124 | 84.48% | 1120 | 2427 | 216.70% |
| Public Services | Homeless Non-Housing Community Development | CDBG: $ | Public service activities for Low/Moderate Income Housing Benefit | Households Assisted | 1500 | 1047 | 69.80% | 1106 | 0 | 0.00% |
| Public Services | Homeless Non-Housing Community Development | CDBG: $ | Homeless Person Overnight Shelter | Persons Assisted | 0 | 0 |  | 0 | 0 |  |

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

Ramsey County has continued to fund the manufactured home critical repair and single-family home rehabilitation programs. The priorities of these programs are maintaining naturally occurring affordable housing and generational wealth building and retention. The program assists mostly very-low-to-low-income households, who ordinarily would not have the financial capacity to make the critical repairs to their homes to keep them from becoming uninhabitable.

While it does not show in the numbers, MN One Stop for Communities has three homes they are in the process of rehabilitating. The homes should be finished in the fall of 2025 and will house up to nine families who were previously homeless. The properties will include much needed supportive services to assist households with maintaining housing, jobs and education.

## CR-10 - Racial and Ethnic composition of families assisted

**Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)**

|  |  |
| --- | --- |
|  | **CDBG** |
| White | 1,084 |
| Black or African American | 713 |
| Asian | 218 |
| American Indian or American Native | 66 |
| Native Hawaiian or Other Pacific Islander | 3 |

|  |  |  |
| --- | --- | --- |
|  |  | |
| **Total** | **2,084** |

|  |  |  |
| --- | --- | --- |
|  |  | |
| Hispanic | 108 |
| Not Hispanic | 1,976 |

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

**Narrative**

Ramsey County assisted 2,084 households/families who identified as these racial and ethnic categories, which is an additional 500 households served over FY23. An additional 248 families/households were served that identified as "other" or were mixed race. This included American Indian/White, American Indian/Black, Asian/White, Black/White, and Other/Multiracial.  We served a total of families/households in FY2024.

## CR-15 - Resources and Investments 91.520(a)

**Identify the resources made available**

|  |  |  |  |
| --- | --- | --- | --- |
| **Source of Funds** | **Source** | **Resources Made Available** | **Amount Expended During Program Year** |
| CDBG | public - federal | 1,693,943 |  |

Table 3 - Resources Made Available

**Narrative**

Ramsey County spent resources from  PY2019, PY2020, PY2021, PY2022, PY2023, PY2024 as well as program income, in this program year that the CAPER covers.

**Identify the geographic distribution and location of investments**

|  |  |  |  |
| --- | --- | --- | --- |
| **Target Area** | **Planned Percentage of Allocation** | **Actual Percentage of Allocation** | **Narrative Description** |
| Urban Ramsey County | 100 | 100 | Urban County |

Table 4 – Identify the geographic distribution and location of investments

**Narrative**

Ramsey County spent 100% of its CDBG in PY2024 within the geography of its participating communities or "urban county." Every three years Ramsey County is required to requalify its communities for continued participation in the urban county, which was most recently renewed in the summer of 2024.

**Leveraging**

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

CDBG funds leveraged other state, local and philanthropic dollars in the implementation of the PY2024 projects and activities. Subrecipients utilize a variety of funding streams to operate and sustain their activities. For example, local food shelves received financial funding from local faith-based organizations, community groups, foundations, local businesses, individual donations and volunteer time.

## CR-20 - Affordable Housing 91.520(b)

**Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.**

|  | One-Year Goal | Actual |
| --- | --- | --- |
| Number of homeless households to be provided affordable housing units |  |  |
| Number of non-homeless households to be provided affordable housing units |  |  |
| Number of special-needs households to be provided affordable housing units |  |  |
| **Total** |  |  |

Table 11 – Number of Households

|  | One-Year Goal | Actual |
| --- | --- | --- |
| Number of households supported through rental assistance | 0 |  |
| Number of households supported through the production of new units | 0 |  |
| Number of households supported through the rehab of existing units |  |  |
| Number of households supported through the acquisition of existing units |  |  |
| **Total** |  |  |

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

**Discuss how these outcomes will impact future annual action plans.**

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

|  |  |  |  |
| --- | --- | --- | --- |
| **Number of Households Served** | **CDBG Actual** | **HOME Actual** | |
| Extremely Low-income | 0 | 0 |
| Low-income | 0 | 0 |
| Moderate-income | 0 | 0 |
| **Total** | **0** | **0** |

Table 13 – Number of Households Served

**Narrative Information**

## CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

**Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Ramsey County funded activities with CDBG that aim to prevent homelessness including a tenant hotline and program to help those with barriers to rental housing overcome those barriers. CDBG funds were used this year for outreach to homeless or soon to be homeless households through Ramsey County’s Housing Stability. Additionally, beyond CDBG funds Ramsey County partners with the City of Saint Paul through the Continuum of Care to use ESG, CoC and other state dollars for unsheltered outreach and other services that serve the homeless population.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

The majority of shelter programs are funded through the Continuum of Care and it's connection to ESG, CoC NOFO, local levy, CARES and ARPA funding. The same can be said for transitional housing and rapid re-housing programs.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

To prevent homelessness, Ramsey County invested CDBG into the Home Line Tenant Hotline, which assists renters with legal housing questions and instability. The Beyond Backgrounds program helps those who are or will face homelessness secure stable, affordable and decent housing, while providing supportive services to help renters be good tenants. Additional CDBG funding sources were used to fund food resources at food shelves. Further investments occur through Ramsey County's financial assistance services, Ramsey County Social Services, Ramsey County Housing Stability, Ramsey County Veteran's Services and the Continuum of Care.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

These needs are primarily addressed through the Continuum of Care with other state, federal, local and philanthropic funds. However, the Rapid Stabilization, Beyond Backgrounds and Tenant Hotline are all programs that help prevent renters from becoming homeless or staying homeless. Rapid Stabilization and Beyond Backgrounds offer additional supportive services and interventions to catch households before they become homeless again.

## CR-30 - Public Housing 91.220(h); 91.320(j)

**Actions taken to address the needs of public housing**

Ramsey County does not own or operate public housing and did not use CDBG funds in PY2024 to partner with the public housing agency.

**Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Ramsey County does not own or operate public housing and is not involved in public participation techniques with public housing residents.

**Actions taken to provide assistance to troubled PHAs**

We do not have any troubled PHAs in our jurisdiction.

## CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Ramsey County does not have land use or zoning authorities in its jurisdiction. Instead, Ramsey County encourages cities to create opportunities for density and affordable housing.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

There are many underserved needs across Ramsey County. With CDBG funds we have addressed a few of those needs including expanding access to housing, improving the quality of the housing stock and serving low-to-moderate income residents with improved public services.

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

Ramsey County follows all federal and state guidelines regarding lead-based paint. The Ramsey County Community & Economic Development department meets regularly with Ramsey County's Environmental Health division to collaborate on risk assessments and potential mitigation strategies. This is most important for the rehabilitation of housing units that were built before 1978.

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

CDBG funds were used to lower food costs for families that are experiencing hardship. Additional support for families including cash assistance, food assistance and other emergency assistance can be accessed through Ramsey County's Financial Assistance Services. For employment and training families can access support through Ramsey County's Workforce Solutions Department and their community partners.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Through its administrative and planning percentages Ramsey County continues to build capacity to manage and innovate with its CDBG grants. This year we brought a new community development specialist on board, and they have begun to learn more about our CDBG program and assist with tracking agreements.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Ramsey County continues to support the collaboration and coordination of the housing sector and social service agencies through the Continuum of Care and other state and local working groups that aim to reduce barriers for housing and supportive services.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Ramsey County continues to chair the regional Fair Housing Implementation Council (FHIC). In FY2024 four activities were launched by the group, this includes fair housing trainings for landlords, property management staff and tenants and repair the record work with residents who have barriers to finding quality, affordable housing. In addition, manufactured home resources have been translated into Spanish to meet the growing needs of our Latino population and continued funding for an eviction prevention project that diverts residents out of housing court.

## CR-40 - Monitoring 91.220 and 91.230

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Ramsey County continues to review and update the CDBG Policies and Procedures Manual, for best monitoring practices. The County will continue to monitor all recipients of CDBG funds and follow all federal and local regulations while doing so. Recipients are required to provide quarterly financial reports and demographic reports to track their use of funds. County staff goes on site visits to make sure that work is completed as it has been reported. Staff has created a robust checklist to ensure that all federal regulations are being accounted for and properly documented. Internally, staff partner across departments including Community & Economic Development, the County Attorney's Office and the Finance Department to ensure proper monitoring of all recipients of federal funding.

**Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports**.

Ramsey County follows all federal rules and regulations regarding citizen participation including posting the public notice in the state's second largest newspaper, sharing online on the public hearings page, making a paper copy available for review and hosting an accessible public meeting.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

There have not been any major changes in the jurisdiction’s program objectives. Ramsey County is continuously learning about how to improve the management of federal grants including CDBG.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

There have not been any major changes in the jurisdiction’s program objectives. Ramsey County is continuously learning about how to improve the management of federal grants including CDBG.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## CR-58 – Section 3

**Identify the number of individuals assisted and the types of assistance provided**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Total Labor Hours** | **CDBG** | **HOME** | **ESG** | **HOPWA** | **HTF** |
| Total Number of Activities | 0 | 0 | 0 | 0 | 0 |
| Total Labor Hours |  |  |  |  |  |
| Total Section 3 Worker Hours |  |  |  |  |  |
| Total Targeted Section 3 Worker Hours |  |  |  |  |  |

Table 15 – Total Labor Hours

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Qualitative Efforts - Number of Activities by Program** | **CDBG** | **HOME** | **ESG** | **HOPWA** | **HTF** |
| Outreach efforts to generate job applicants who are Public Housing Targeted Workers | 0 |  |  |  |  |
| Outreach efforts to generate job applicants who are Other Funding Targeted Workers. | 0 |  |  |  |  |
| Direct, on-the job training (including apprenticeships). | 0 |  |  |  |  |
| Indirect training such as arranging for, contracting for, or paying tuition for, off-site training. | 0 |  |  |  |  |
| Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching). | 0 |  |  |  |  |
| Outreach efforts to identify and secure bids from Section 3 business concerns. | 1 |  |  |  |  |
| Technical assistance to help Section 3 business concerns understand and bid on contracts. | 0 |  |  |  |  |
| Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns. | 0 |  |  |  |  |
| Provided or connected residents with assistance in seeking employment including drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services. | 1 |  |  |  |  |
| Held one or more job fairs. | 1 |  |  |  |  |
| Provided or connected residents with supportive services that can provide direct services or referrals. | 0 |  |  |  |  |
| Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation. | 1 |  |  |  |  |
| Assisted residents with finding childcare. | 0 |  |  |  |  |
| Assisted residents to apply for or attend community college or a four-year educational institution. | 0 |  |  |  |  |
| Assisted residents to apply for or attend vocational/technical training. | 0 |  |  |  |  |
| Assisted residents to obtain financial literacy training and/or coaching. | 0 |  |  |  |  |
| Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns. | 0 |  |  |  |  |
| Provided or connected residents with training on computer use or online technologies. | 1 |  |  |  |  |
| Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses. | 1 |  |  |  |  |
| Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act. | 0 |  |  |  |  |
| Other. | 0 |  |  |  |  |

Table 16 – Qualitative Efforts - Number of Activities by Program

**Narrative**

Though we did not have any Section 3 activity during the fiscal year 2024, Ramsey County still took actions to build their Section 3 Business and Worker lists for future projects. Ramsey County staff attended job fairs in the fall and spring and provided each person/business that attended with information about the Section 3 program. Additionally, Ramsey County staff shared bidding opportunities for upcoming projects. Ramsey County staff works closely with the Workforce Center staff to provide training, informational sessions and bidding opportunities to workers and businesses, many of whom can qualify to be Section 3 certified.